

**CAPITAL PLAN SUMMARY REPORT**

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**1. EXECUTIVE SUMMARY**

- 1.1 This report details the revisions proposed to the capital plan approved in February 2018 for the period 2019-20 and extends the capital plan out for a further 2 years to 2021-22. The revisions are based on updated capital funding assumptions, phasing and cost changes.
- 1.2 The annual General Capital Grant for 2019-20 that was previously estimated when the plan was agreed last year was £12.938m. The updated General Capital Grant is now £12.262m, and is therefore a £0.676m reduction on previous estimate. The 2019-20 General Capital Grant has been used as the basis for the 2020-21 and 2021-22 block allocations available to Services.
- 1.3 The amount of capital resources allocated to Private Sector Housing Grant (PSHG) is £1.033m per annum, similar to previous years.
- 1.4 The additional Specific Grant monies must be spent on Cycling, Walking and Safer Streets and therefore an additional £0.143m will be built into the programme for this.
- 1.5 The restricted capital funding of £18.682m is noted within Appendix 2. This relates to income which is restricted to specific projects and this has been matched with expenditure against the project, thereby showing the gross cost of the project.
- 1.6 A comparison between the capital plan as at December 2018, including the new block allocations for 2020-21 and 2021-22 has been compared to the estimated funding and there is surplus up to 2021-22 of £1.865m.
- 1.7 Included with the surplus are two projects within the current capital plan reporting an underspend. The first is in relation to the project at Kilmahew/St Peter's and NVA have now wound up business in July 2018 and although some elements of the project were delivered, the works did not involve any drawdown on the Council commitment. The other is in relation to the Kintyre's Renewable Hub where the project has come in less than budget. It is recommended that the budget is removed from both these projects in the capital plan.
- 1.8 There are other cost pressures identified in respect of Campbeltown Flood Scheme, CARS Lochgilphead and Helensburgh and HSCP Block Allocation. If Council agree to fund these pressures the surplus will reduce to £0.929m. It is recommended that this balance is retained within earmarked reserves as a capital plan contingency.

**CAPITAL PLAN SUMMARY REPORT**

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**2. INTRODUCTION**

2.1 This report details the revisions proposed to the capital plan approved in February 2018 for the period 2019-20 and extends the capital plan out for a further 2 years to 2021-22. The revisions are based on updated capital funding assumptions, phasing, cost changes and proposed additions.

**3. DETAIL**

3.1 The detail of the report is split into the following sections:

- Estimated Capital Funding 2019-20 to 2021-22
- Summary of Capital Plan reported as at 31 December 2018
- Proposed Revisions to Capital Plan
- Proposed Block Allocations for 2020-21 and 2021-22
- Comparison of Revised Plan to Estimated Capital Funding
- Cost Pressures Previously Identified
- Updated Capital Plan.

**3.2 Estimated Capital Funding 2019-20 to 2021-22**

3.2.1 Funding for the capital plan comes from Scottish Government (General Capital Grant and Specific Ring-Fenced Capital Grants), other capital grants (including European Funding), capital receipts from asset disposals, revenue contributions to capital, prudential borrowing and borrowing funded by the loan charges provision in the revenue budget.

3.2.2 The Local Government Finance Circular, provides detail of the provisional total revenue and capital funding allocations for 2019-20. The provisional total funding allocations form the basis for the annual consultation between the Scottish Government and COSLA ahead of the Local Government Finance (Scotland) Order 2019 presented to the Scottish Parliament in late February/early March.

3.2.3 The General Capital Grant allocation for 2019-20 amounts to £19.235m, this figure includes £4.184m in relation to the Campbeltown Flooding Scheme that is essentially ring fenced for that purpose and will require a 20% Council contribution should Council approve the full business case (see paragraphs later on in this report). The General Capital Grant allocation net of Campbeltown Flooding Scheme monies is £15.051m. This includes our annual General Capital Grant of £12.262m, plus general flooding Capital Grant of £0.155m as well as our share of the £150m (£2.634m) re-profiling from 2016-17.

3.2.4 The annual General Capital Grant for 2019-20 that was previously estimated when the plan was agreed last year was £12.938m. The updated General Capital

Grant is now £12.262m, and is therefore a £0.676m reduction on previous estimate. The 2019-20 General Capital Grant has been used as the basis for the 2020-21 and 2021-22 block allocations available to Services.

- 3.2.5 The amount of capital resources allocated to Private Sector Housing Grant (PSHG) is £1.033m per annum. This amount has remained at the same level since 2016-17. Members may wish to review the amount allocated to PSHG, however, there is currently a call on the amount for CARS Lochgilphead and Helensburgh (as noted in paragraphs 3.7.5 and 3.7.6). If these bids are unsuccessful, it may mean that funding can be released.
- 3.2.6 As part of the revision to the funding assumptions for the capital plan, a detailed review of the likely level of capital receipts has been undertaken by the Special Projects team. The estimated level of receipts will be kept under review as market conditions will change, as will values following due diligence undertaken by prospective purchasers on the condition of asset. The assets to be disposed of are listed in Appendix 1.
- 3.2.7 The restricted capital funding of £18.682m is noted within Appendix 2. This relates to income which is restricted to specific projects and this has been matched with expenditure against the project, thereby showing the gross cost of the project.
- 3.2.8 Included in the funding table below is Prudential Borrowing in relation to the Harbour Investment Programme. The Council is currently working to a ten year asset management plan for Piers and Harbours which is being funded through Prudential Borrowing utilising a fee increase over and above inflation to pay for the loan charges incurred.
- 3.2.9 There is also funding agreed from the budgeted revenue surplus in 2018-19 and a number of areas of funding from earmarked reserves.
- 3.2.10 The estimated capital funding to 2021-22 is set out in the table below. It should be noted that this does not include the full allocation for the Campbeltown Flood Protection Scheme (see paragraphs later in the report):

	2018-19 £m	2019-20 £m	2020-21 £m	2021-22 £	Future Years £m	Total £000
General Capital Grant	12.699	12.262	12.262	12.262		49.485
General Capital Grant - Reallocated		2.634				2.634
Campbeltown Flood Protection Scheme	0.083	0.031				0.114
General Flooding Allocation	0.155	0.155				0.310
Less Allocation to Private Sector Housing Grants	-1.033	-1.033	-1.033	-1.033		-4.132
Ring Fenced Capital Grant	0.119	0.118				0.237
Ring Fenced Capital Grant - Reallocated		0.025				0.025
Capital Receipts	3.324	1.203	1.203	1.202		6.932
Capital Receipts Helensburgh Waterfront				1.000		1.000
Receipts from Vehicle Sales	0.224					0.224
Restricted Funding/Ring Fenced Capital Grant	10.517	3.165	5.000			18.682
Harbour Investment Programme	2.336	4.800	7.314	11.950	51.445	77.845
TIF - Borrowing paid from NDR	1.429					1.429
Prudential Borrowing/Borrowing supported by loans charges	6.733	3.628	13.282	0.234		23.877
Additional Funding from Revenue	2.408					2.408
Funded by Reserves	9.546	7.579				17.125
<b>Funding Consistent with Revenue Budget</b>	<b>48.540</b>	<b>34.567</b>	<b>38.028</b>	<b>25.615</b>	<b>51.445</b>	<b>198.195</b>

### 3.3 Summary of Capital Plan reported as at 31 December 2018

3.3.1 The updated capital plan included in the December capital monitoring is summarised in the table below:

	2018-19 £m	2019-20 £m	2020-21 £m	2021-22 £m	Future Years £m	Total £m
Argyll & Bute HSCP	0.791	0.008	0.000	0.000		0.799
Education	11.777	5.097	0.440	0.000		17.314
Customer Services	5.952	2.252	0.001	0.000		8.205
Development and Infrastructure	28.890	23.543	24.031	12.184	51.445	140.093
Live Argyll	0.943	0.616	0.000	0.000		1.559
<b>Total</b>	<b>48.353</b>	<b>31.516</b>	<b>24.472</b>	<b>12.184</b>	<b>51.445</b>	<b>167.970</b>

### 3.4 Proposed Revisions to Capital Plan

3.4.1 As part of the capital planning process, departments reviewed the approved capital plan in terms of the timing and cost of projects. In doing so they updated the SAMPs accordingly.

3.4.2 The adjustments largely relate to amending the presentation of projects funded by restricted funds within the capital plan going forward to ensure external funding is identified separately. This will not affect the value of funding required

to complete the projects from Argyll and Bute Council as it is merely a presentational issue.

- 3.4.3 Other amendments include an additional £2.5m funding for Early Years expansion within the 2019-20 settlement, £0.500m added back to the Education budget for funds previously accelerated to cover expenditure at Dunoon Primary School, and £0.100m for Digitalising telecare within Social Work that was approved in last year's budget motion which had not previously been updated in the current capital plan. The revisions are summaries in the table below.

	2018-19 £m	2019-20 £m	2020-21 £m	2021-22 £m	Future Years £m	Total £m
Argyll & Bute HSCP	0.050	0.050				0.100
Education		3.000				3.000
Customer Services						0.000
Development and Infrastructure	1.429	1.224	1.124			3.777
Live Argyll						0.000
<b>Total Phasing and Cost Changes</b>	<b>1.479</b>	<b>4.274</b>	<b>1.124</b>	<b>0.000</b>	<b>0.000</b>	<b>6.877</b>

### 3.5 Proposed Block Allocations 2020-21 and 2021-22

- 3.5.1 The block allocations for 2020-21 and 2021-22 are based on the General Capital Grant award for 2019-20 of £12.262m. This has then been adjusted to remove the allocation of £1.033m for private sector housing grants giving a block allocation available to spend on capital projects of £11.229m in each of the two years.
- 3.5.2 The block allocation is then allocated to Services on a proportionate percentage basis. Services have each prepared SAMPs in which they outline the projects they would propose to spend their block allocation on.

### 3.6 Comparison of Revised Plan to Estimated Capital Funding

- 3.6.1 A comparison between the capital plan as at December 2018, including the new block allocations for 2020-21 and 2021-22 has been compared to the estimated funding (noted in section 3.2).

	2018-19 £m	2019-20 £m	2020-21 £m	2021-22 £m	Future Years £m	Total £m
Capital Plan as at December 2018	48.353	31.516	24.472	12.184	51.445	167.970
Campbeltown CHORD reprofiling to previous year	-1.326					-1.326
Proposed revisions to capital plan	1.479	4.274	1.124			6.877
Estimated future years block allocation			11.229	11.229		22.458
Projected overspend as at December 2018	-0.409	0.246	0.514			0.351
<b>Total Revised Plan</b>	<b>48.097</b>	<b>36.036</b>	<b>37.339</b>	<b>23.413</b>	<b>51.445</b>	<b>196.330</b>
Total Revised Funding	48.540	34.567	38.028	25.615	51.445	198.195
<b>Total Surplus / (Gap)</b>	<b>0.443</b>	<b>-1.469</b>	<b>0.689</b>	<b>2.202</b>	<b>0.000</b>	<b>1.865</b>

- 3.6.2 The total surplus in the capital programme to 2021-22 is £1.865m. Various elements contribute to this surplus and it also includes providing additional funding towards the overspend in Helensburgh Waterfront and CHORD Dunoon

and replacing the funding previously used for Dunoon Primary. The position is summarised in the table below.

Summary	Detail	£m
Projected overspend as at 31st December 2018	As reported in December Capital monitoring report there is an anticipated overspend of £0.410m in the Capital Plan. There are four significant variances the contribute to this overspend: Helensburgh Waterfront overspend of £0.514m; CHORD Dunoon Overspend of £0.510m; NVA Projects underspend of £0.250m; and Kintyre Renewables Hub underspend of £0.423m. The remaining variances relate to small over and under spends that will be rectified by the year end, leaving a reduced overspend to be considered as part of the capital budget of £0.351m.	-0.351
2019/20 Capital Grant	Capital grant for 2019-20 less than previously anticipated.	-0.676
Dunoon Primary - Prior Year Acceleration	Funding was accelerated from future years to cover emergency works at Dunoon Primary School which needs to be added back to the Education budget to cover the works it was originally planned for.	-0.500
Capital Receipts Adjustments within existing programme	Last year we estimated to receive £3.1m of capital receipts in 2018-19, this has now increased to £3.324m therefore an additional £0.224m is expected. Last year we estimated to receive £0.250m of capital receipts in 2019-20, this has now increased to £1.203m therefore an additional £0.953m is expected. Receipts from vehicle sales in 2018-19 are currently £0.224m. The above are all offset by lower than anticipated receipts in 2017-18 of £0.414m.	0.987
Future Years Capital Receipts	Estimated capital receipts in 2020-21 and 2021-22 that were previously not included.	2.405
General Capital Grant Funding for 2020-21 and 2021-22	Estimated capital grant of £12.262m each year and PSHG deduction of £1.033m gives an estimated allocation of £11.229m in each of the two years.	22.458
Block allocations for 2020-21 and 2021-22	Block allocations match the general capital grant funding above.	-22.458
<b>Total Surplus / (Gap)</b>		<b>1.865</b>

3.6.3 The projected overspend as at the end of December as noted in the table above includes two underspends summarised below. It is recommended that the budget is removed from both these projects in the capital plan.

- Kilmahew/St Peter's: NVA secured grant funding in 2015 which included an award of £0.250m from the Council's capital programme, approved on 19 March 2015. NVA have now wound up business in July 2018 and although some elements of the project were delivered, the works did not involve any drawdown on the Council commitment. There is no alternative way forward for this project and there is no justification for retaining the Council's funding against the project.
- Kintyre Renewables Hub: This project has been in the capital programme since 2010 with a budget of £12.115m and allowing for an ERDF grant, a net cost to the Council of £8.367m. There is an overall saving on this project of £0.423m. The project has been audited by the Scottish Government in 2014 and 2015 and European Auditors in 2016 and there is a small risk that it could be audited again but not expected. Officers would recommend releasing the £0.423m from the project budget.

### 3.7 Cost Pressures Identified

#### ***Campbeltown Flood Protection Scheme***

3.7.1 The Scottish Government has already provided funding up to 2018-19 amounting to £0.603m for the Campbeltown Flood Protection Scheme. This has been

provided based on previous cash flow estimates sent to the Scottish Government for the project. The Scheme costs over the next 5 years could be up to £9.3m based on budget estimates provided to the Scottish Government. The Scottish Government have advised that the grant for an eligible flood scheme is fixed at 80% of estimated costs after tender acceptance. Should the final cost be lower, any excess of grant paid which exceeds the 80% intervention rate will be taken back as part of the General Capital Grant calculation. If final costs are higher no additional grant is payable. Although not within the strict definition of a ring-fenced grant, the Council needs to ensure that the funding is not used for other purposes and also demonstrate that a 20% contribution has been made. To date, only the funding from SG has been allocated to the project.

- 3.7.2 A paper was presented to the Environment, Development and Infrastructure Committee on 6 December 2018. This report advised that the split of funding up to 2019-20 would be £0.634m Scottish Government and the report requested that the Council add in the 20% contribution amounting to £0.127m. The 20% contribution was quoted incorrectly in the report and it should be £0.159m.
- 3.7.3 The Council have received £4.184m as part of its settlement in 2019-20, however, in the funding table at paragraph 3.2.10, I have only reflected the additional funding required as per the profile of spend in the report to the ED&I Committee – an additional £0.031m. I would recommend that at this stage, the remainder of the funding received in 2019-20, is transferred to reserves pending a decision on the full business case, which is expected to be submitted late 2019. If the project doesn't proceed then the unspent funding will need to be returned to the Scottish Government.

#### ***Conservation Area Regeneration Scheme (CARS) Projects***

- 3.7.4 A report was presented to Policy and Resources Committee on 13 December in respect of new CARS projects in Lochgilphead and Helensburgh.
- 3.7.5 In order to deliver on the outcomes proposed in the Lochgilphead bid, £0.386m would be required from the council, which is a combined total comprised of a £0.200m capital ask and £0.186m of committed Private Sector Housing Grant (PSHG) for 2019. This project covers the period 2019-2024 and the capital ask could be profiled as £0.040m over the 5 years. It is recommended that the Council approve the full capital ask of £0.200m from the current capital plan surplus.
- 3.7.6 In order to deliver on the outcomes proposed in the Helensburgh bid, £0.500m would be required from the council, which is a combined total comprised of a £0.327m capital ask and £0.173m PSHG. The project covers the period 2020-2025 and the capital ask could be profiled as £0.065m over the 5 years. It is recommended that the Council approve the full capital ask of £0.327m from the current capital plan surplus.

#### ***Health and Social Care Partnership Asset Sustainability***

- 3.7.7 The Health and Social Care Partnership have only £0.058m within the capital plan for 2019-20, with £0.050m of this amount being the allocation agreed last year in respect of Digitising Telecare. The block allocations up to 2019-20 were

created in 2015-16 when a five year capital plan was agreed and the HSCP allocations would have been part of the Community Services block allocation at that time. Over the years, the block allocation has either been vired or accelerated and this has left minimal amount within the Health and Social Care Partnership and this presents risks in terms of maintaining assets. It is recommended that Council allocate £0.250m from the current capital plan surplus in order to contribute towards maintaining the assets. The new block allocations for 2020-21 and 2021-22 allocate funding to the HSCP.

### **Other Risks Areas**

- 3.7.8 As capital projects are based on estimates of a project cost at a point in time, there is always a risk that projects cost more than originally planned, particularly where there has been a delay in the project. Where there are large strategic change projects, additional costs cannot always be absorbed by the programme and currently officers responsible for the strategic change programmes have flagged up that there are risks around Rothesay Pavilion and Helensburgh Waterfront.

### **3.8 Remaining Surplus / (Gap) to 2021-22**

- 3.8.1 As noted in paragraph 3.6.2, the total surplus in the capital programme to 2021-22 is £1.865m. If Council agree to fund the Campbeltown Flood Scheme work up to 2019-20, support the CARS projects and provide additional funding to the Health and Social Care Partnership, the surplus will reduce to £0.929m. It is recommended that this balance is retained within earmarked reserves as a capital plan contingency.

- 3.8.2 The revised surplus is summarised in the table below:

	<b>£m</b>
Surplus as noted in paragraph 3.6.2	1.865
Campbeltown Flood Scheme up to 2019-20	-0.159
CARS Lochgilphead	-0.200
CARS Helensburgh	-0.327
HSCP Block Allocation 2019-20	-0.250
<b>Revised Surplus / (Gap)</b>	<b>0.929</b>

### **3.9 Updated Capital Plan**

- 3.9.1 The table below shows a summary of the capital plan and further detail is contained within Appendix 3. It should be noted the cost pressures in section 3.7 are not included and the capital plan will be updated to reflect these amendments if approved.



	2018-19 £m	2019-20 £m	2020-21 £m	2021-22 £m	Future Years £	Total £m
Argyll & Bute HSCP	0.841	0.058	0.561	0.561		<b>2.021</b>
Education	11.777	8.097	3.360	2.920		<b>26.154</b>
Customer Services	5.952	2.252	1.573	1.572		<b>11.349</b>
Development and Infrastructure	28.584	25.013	31.284	17.799	51.445	<b>154.125</b>
Live Argyll	0.943	0.616	0.561	0.561		<b>2.681</b>
<b>Total</b>	<b>48.097</b>	<b>36.036</b>	<b>37.339</b>	<b>23.413</b>	<b>51.445</b>	<b>196.330</b>

#### 4. CONCLUSION

4.1 The capital plan funding assumptions have been updated, the plan extended out for a further two years and block allocations allocated to services for the additional two years. Taking into consideration the net overspend on the current capital programme, there is a reported surplus of £1.865m. This will reduce to £0.929m should Members agree to allocate funding towards Campbeltown Flood Scheme costs to 2019-20, CARS projects in Lochgilphead and Helensburgh and HSCP block allocation for 2019-20.

4.2 As capital projects are based on estimates of a project cost at a point in time, there is always a risk that projects cost more than originally planned, particularly where there has been a delay in the project. It is recommended that the remaining surplus is retained within earmarked reserves as a capital plan contingency.

#### 5. IMPLICATIONS

5.1 Policy – Sets out the approach to capital planning.

5.2 Financial – Outlines the funding and commitments for the capital plan 2018-22.

5.3 Legal - The funding for new expenditure may not address all the Statutory and Regulatory requirements in relation to Health and safety.

5.4 HR - There are risks that the funding available will have an impact on the sustainability of the Property Design Team and the design team within Roads and Amenity Services.

5.5 Equalities – None.

5.6 Risk - There are risks around level of capital receipts which could result in red risk assets not being addressed.

5.7 Customer Service – None.

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**6 February 2019**

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**APPENDICES:**

- Appendix 1 - Proposed Asset Disposals
- Appendix 2 - Restricted Funding
- Appendix 3 - Proposed Capital Plan 2019-22

**Proposed Asset Disposals**

<b>Property</b>
48-50 Sinclair Street (Office) , Helensburgh
Former town Council Chambers, District Court, Hall 1 East Princes Street & 48 Sinclair Street, Helensburgh
Land at Former Police Station, Garelochhead
Former Kerrera Primary School
Garage No. 4 Inveraray
Hermitage Park Depot, Helensburgh
Dunclutha Children's Home, Dunoon
Former Kirn Girl Guides Hut, Dunclutha Lane, Kirn, Dunoon
Bridge of Orchy School/House
Blairvadach
Land, Fountainhead, Bunessan
Site of former Cowal Teacher's Training Centre , Sandbank, Dunoon
Lochgilphead Primary School, Lochgilphead
Rothesay Academy, Rothesay, Isle of Bute
Ardchonnell Primary School, Eredine
Tayinloan P.C.
Former Dunoon Library
Plot of ground, Pilot Street, Dunoon.
Former Council Offices, Witchburn Road, Campbeltown
Clachan Schoolhouse, Clachan

**Capital Plan  
Restricted Funding**

**Appendix 2**

Project	2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	Future Years £m	Total £m
<b>Community Services</b>						
Early Years 1140 hours	2.100	2.500				4.600
<b>Community Services Total</b>	<b>2.100</b>	<b>2.500</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>4.600</b>
<b>Roads &amp; Amenity Services</b>						
Roads Reconstruction - STTS works	1.732					1.732
Furnace Coastal Protection	0.019					0.019
<b>Roads &amp; Amenity Services Total</b>	<b>1.751</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>1.751</b>
<b>Economic Development</b>						
Cycling, Walking, Safer Streets	0.369	0.260				0.629
SPT	0.082					0.082
H&L Cycleways	0.350	0.100				0.450
Helensburgh Waterfront Development		0.305				0.305
Helensburgh Waterfront Development - LIBOR Funds			5.000			5.000
Rothesay CHORD	5.865					5.865
<b>Economic Development Total</b>	<b>6.666</b>	<b>0.665</b>	<b>5.000</b>	<b>0.000</b>	<b>0.000</b>	<b>12.331</b>
<b>RESTRICTED FUNDING</b>	<b>10.517</b>	<b>3.165</b>	<b>5.000</b>	<b>0.000</b>	<b>0.000</b>	<b>18.682</b>

CAPITAL PLAN 2018-22  
SUMMARY

APPENDIX 3

Department	Head of Service	Previous Years £000s	2018-19 £000s	2019-20 £000's	2020-21 £000s	2021-22 £000's	Future Years £000s	Total £000s
<b>Health and Social Care Partnership</b>	Adult Care	1,743	411	58	561	561	0	3,334
	Children and Families	165	430	0	0	0	0	595
<b>Health and Social Care Partnership Total</b>		<b>1,908</b>	<b>841</b>	<b>58</b>	<b>561</b>	<b>561</b>	<b>0</b>	<b>3,929</b>
<b>Education</b>	Education	37,636	11,656	8,097	3,360	2,920	0	63,669
<b>Education Total</b>		<b>37,636</b>	<b>11,656</b>	<b>8,097</b>	<b>3,360</b>	<b>2,920</b>	<b>0</b>	<b>63,669</b>
<b>Formerly Community Services</b>	Formerly Community and Culture	0	121	0	0	0	0	121
<b>Formerly Community Services Total</b>		<b>0</b>	<b>121</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>121</b>
<b>Customer Services</b>	Customer and Support Services	7,815	1,331	962	1,011	1,011	0	12,130
	Facility Services	17,862	4,621	1,290	562	561	0	24,896
<b>Customer Services Total</b>		<b>25,677</b>	<b>5,952</b>	<b>2,252</b>	<b>1,573</b>	<b>1,572</b>	<b>0</b>	<b>37,026</b>
<b>Development and Infrastructure</b>	Economic Development	40,382	13,039	8,666	16,485	234	0	78,806
	Roads and Amenity Services	50,217	15,545	16,347	14,799	17,565	51,445	165,918
<b>Development and Infrastructure Total</b>		<b>90,599</b>	<b>28,584</b>	<b>25,013</b>	<b>31,284</b>	<b>17,799</b>	<b>51,445</b>	<b>244,724</b>
<b>Live Argyll</b>	Live Argyll	3,346	943	616	561	561	0	6,027
<b>Live Argyll Total</b>		<b>3,346</b>	<b>943</b>	<b>616</b>	<b>561</b>	<b>561</b>	<b>0</b>	<b>6,027</b>
<b>Grand Total</b>		<b>159,166</b>	<b>48,097</b>	<b>36,036</b>	<b>37,339</b>	<b>23,413</b>	<b>51,445</b>	<b>355,496</b>

**CAPITAL PLAN 2018-22**  
**Health & Social Care Partnership**

Category	Head of Service	Project	Previous	2018-19	2019-20	2020-21	2021-22	Future	Total
			Years £000's	£000's	£000's	£000's	Years £000s	£000s	
Asset Sustainability	Adult Care	Ardfenaig	0	20	0	0	0	0	20
		Block Allocation	0	0	0	561	561	0	1,122
		Digitilising Telecare	0	50	50	0	0	0	100
		Eadar Glinn	246	67	3	0	0	0	316
		Health and Safety	1,045	60	0	0	0	0	1,105
		Legionella Control Works	15	5	0	0	0	0	20
		Lochgilphead Resource Centre	163	61	0	0	0	0	224
		Lorn Resource Centre	76	9	0	0	0	0	85
		Struan Lodge Boiler	25	15	0	0	0	0	40
		Thomson Home Rothesay	173	124	5	0	0	0	302
	Adult Care Total		1,743	411	58	561	561	0	3,334
	Children and Families	Capital Property Works	0	305	0	0	0	0	305
		Glencruitten Hostel	119	72	0	0	0	0	191
		Health and Safety	23	20	0	0	0	0	43
		Shellach View	23	33	0	0	0	0	56
Children and Families Total		165	430	0	0	0	0	595	
<b>Asset Sustainability Total</b>		<b>1,908</b>	<b>841</b>	<b>58</b>	<b>561</b>	<b>561</b>	<b>0</b>	<b>3,929</b>	
<b>Overall Total</b>		<b>1,908</b>	<b>841</b>	<b>58</b>	<b>561</b>	<b>561</b>	<b>0</b>	<b>3,929</b>	

**CAPITAL PLAN 2018-22**  
**Formerly Community and Culture**

<b>Category</b>	<b>Head of Service</b>	<b>Project</b>	<b>Previous Years £000's</b>	<b>2018-19 £000's</b>	<b>2019-20 £000's</b>	<b>2020-21 £000's</b>	<b>2021-22 £000's</b>	<b>Future Years £000s</b>	<b>Total £000s</b>
<b>Asset Sustainability</b>	Formerly Community and Culture	Inveraray CARS	0	21	0	0	0	0	21
	Formerly Community and Culture Total		0	21	0	0	0	0	21
<b>Asset Sustainability Total</b>			<b>0</b>	<b>21</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21</b>
<b>Service Development</b>	Formerly Community and Culture	Dunoon Boxing Club	0	100	0	0	0	0	100
	Formerly Community and Culture Total		0	100	0	0	0	0	100
<b>Service Development Total</b>			<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>
<b>Overall Total</b>			<b>0</b>	<b>121</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>121</b>

**CAPITAL PLAN 2018-22**  
**Education**

Category	Head of Service	Project	Previous	2018-19	2019-20	2020-21	2021-22	Future	Total
			Years £000's	£000's	£000's	£000's	£000's	Years £000s	
Asset Sustainability	Education	Achaleven Primary School	99	70	3	0	0	0	172
		Ardchattan Primary School	0	2	0	0	0	0	2
		Ardrihaig Primary School	269	-3	50	0	0	0	316
		Arinagour Primary School	85	40	2	0	0	0	127
		Arrochar Primary School	0	30	60	0	0	0	90
		Asbestos Control/Removal Works	78	7	0	0	0	0	85
		Block Allocation	0	0	500	2,920	2,920	0	6,340
		Bunessan Primary School	296	38	0	0	0	0	334
		Campbeltown Nursery	0	30	0	0	0	0	30
		Capital Property Works	835	-1	75	0	0	0	909
		Cardross Primary School	788	15	0	0	0	0	803
		Carradale Primary School	107	3	4	0	0	0	114
		Castlehill Primary School	499	161	154	0	0	0	814
		Clachan Primary	178	44	0	0	0	0	222
		Colgrain Primary School	958	48	2	0	0	0	1,008
		Dalintober Primary School	280	97	3	0	0	0	380
		Dalmally Primary School	78	162	103	0	0	0	343
		Dervaig Primary School	69	0	0	0	0	0	69
		Drumlemble Primary School	402	-6	0	0	0	0	396
		Dunbeg Primary School	450	22	362	0	0	0	834
		Dunoon Primary School	0	0	0	0	0	0	0
		Easdale Primary School	0	10	25	0	0	0	35
		Education Properties Water quality	0	0	0	0	0	0	0
		Ferry Houses - Housing Quality Standard	72	0	0	0	0	0	72
		Free School Meals	534	16	0	0	0	0	550
		Furnace Primary School	140	44	0	0	0	0	184
		Garelochhead Primary School	313	46	113	0	0	0	472
		Glenbarr Primary School	225	13	0	0	0	0	238
		Hermitage Primary School	188	1	0	0	0	0	189
		Homeless Houses - Housing Quality Standard	12	36	2	0	0	0	50
		Internal Refurbishment Budget	97	103	0	0	0	0	200
		Islay High School	4,101	139	65	0	0	0	4,305
		John Logie Baird Primary School	764	93	103	0	0	0	960
		Keills Primary School	0	35	0	0	0	0	35
		Kilchattan Primary School	241	29	2	0	0	0	272
		Kilchrenan Primary School	29	6	0	0	0	0	35
		Kilcreggan Primary School	494	115	4	0	0	0	613
		Kilmartin Primary School	17	99	4	0	0	0	120
		Kilmodan Primary School	233	1	0	0	0	0	234
		Legionella Control Works	220	0	0	0	0	0	220
Lismore Primary School	61	19	1	0	0	0	81		
Lochgoilhead Primary School	177	68	53	0	0	0	298		
Lochnell Primary School	0	50	0	0	0	0	50		
Parklands School	161	7	310	0	0	0	478		
Port Ellen Primary School	0	50	0	0	0	0	50		



**CAPITAL PLAN 2018-22**  
**Education**

Category	Head of Service	Project	Previous	2018-19	2019-20	2020-21	2021-22	Future	Total		
			Years	£000's	£000's	£000's	£000's	Years		£000s	
<b>Asset Sustainability</b>	Education	Property Works - Contingency	250	38	0	0	0	0	288		
		Rhunahaorine Primary	181	-28	0	0	0	0	153		
		Rosneath Primary School	658	24	1	0	0	0	683		
		School Houses - Housing Quality Standard	409	67	2	0	0	0	478		
		Small Isles Primary School	0	0	0	0	0	0	0		
		Southend Primary School	26	4	0	0	0	0	30		
		St Joseph's Primary School	496	73	2	0	0	0	571		
		St Mun's Primary School	299	244	306	0	0	0	849		
		Tarbert High School	19	1	0	0	0	0	20		
		Tayvallich Primary School	0	0	0	0	0	0	0		
		Tiree High School	0	0	0	0	0	0	0		
		Tiree Primary School	225	242	8	0	0	0	475		
		Tobermory High School	867	131	169	0	0	0	1,167		
		Toward Primary School	83	56	41	0	0	0	180		
Ulva Primary School	74	14	2	0	0	0	90				
	Education Total		17,137	2,605	2,531	2,920	2,920	0	28,113		
<b>Asset Sustainability Total</b>			<b>17,137</b>	<b>2,605</b>	<b>2,531</b>	<b>2,920</b>	<b>2,920</b>	<b>0</b>	<b>28,113</b>		
<b>Service Development</b>	Education	Bowmore Primary School - Pre Five Unit	30	-2	0	0	0	0	28		
		Bunessan Primary School - Gaelic Medium Improvements	2	28	0	0	0	0	30		
		Clyde Cottage - 600 hours provision	465	40	0	0	0	0	505		
		Craignish Primary School - Pre Five Extension (600 hours funding)	382	35	0	0	0	0	417		
		Early Learning and Childcare	1,057	329	0	0	0	0	1,386		
		Early Years 1140 Hours	0	2,100	2,500	0	0	0	4,600		
		Iona Primary School - Pre Five Unit (600 hours funding)	434	40	0	0	0	0	474		
		Islay High & Rosneath PS Pitches	1	675	24	0	0	0	700		
		Lochgoilhead Primary School - Pre Five Unit (600 hours funding)	365	23	0	0	0	0	388		
		Park Primary Extension and Pre Fives Unit	341	5	0	0	0	0	346		
		Sandbank Gaelic Pre Five Unit	478	-14	0	0	0	0	464		
		Tarbert High School - Biomass enabling work	0	20	0	0	0	0	20		
			Education Total		3,555	3,279	2,524	0	0	0	9,358
		<b>Service Development Total</b>			<b>3,555</b>	<b>3,279</b>	<b>2,524</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,358</b>
<b>Strategic Change</b>	Education	Campbeltown Schools Redevelopment	1,623	327	20	440	0	0	2,410		
		Dunoon Primary School	3,175	4,582	2,502	0	0	0	10,259		
		Kirn Primary School	9,864	315	0	0	0	0	10,179		
		Replacement of Oban High School	2,282	548	520	0	0	0	3,350		
	Education Total		16,944	5,772	3,042	440	0	0	26,198		
<b>Strategic Change Total</b>			<b>16,944</b>	<b>5,772</b>	<b>3,042</b>	<b>440</b>	<b>0</b>	<b>0</b>	<b>26,198</b>		
<b>Overall Total</b>			<b>37,636</b>	<b>11,656</b>	<b>8,097</b>	<b>3,360</b>	<b>2,920</b>	<b>0</b>	<b>63,669</b>		

**CAPITAL PLAN 2018-22**  
**Customer and Support Services**

Category	Head of Service	Project	Previous	2018-19	2019-20	2020-21	2021-22	Future	Total
			Years	£000's	£000's	£000's	£000's	Years £000s	£000s
<b>Asset Sustainability</b>	Customer and Support Services	Block Allocation	0	0	911	1,011	1,011	0	2,933
		Computer Network Security	642	46	0	0	0	0	688
		Corporate GIS Portal Rollout	133	7	17	0	0	0	157
		MS Exchange & Doc Sharing	381	35	0	0	0	0	416
		PC Replacement	3,197	516	0	0	0	0	3,713
		Server Sustainability	310	516	0	0	0	0	826
		Telecomms Network	1,121	178	0	0	0	0	1,299
		Unified Communications and Video Conferencing	746	0	0	0	0	0	746
	Customer and Support Services Total		6,530	1,298	928	1,011	1,011	0	10,778
<b>Asset Sustainability Total</b>			<b>6,530</b>	<b>1,298</b>	<b>928</b>	<b>1,011</b>	<b>1,011</b>	<b>0</b>	<b>10,778</b>
<b>Service Development</b>	Customer and Support Services	Applications Projects	1,196	33	34	0	0	0	1,263
		Property Management System	89	0	0	0	0	0	89
	Customer and Support Services Total		1,285	33	34	0	0	0	1,352
<b>Service Development Total</b>			<b>1,285</b>	<b>33</b>	<b>34</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,352</b>
<b>Overall Total</b>			<b>7,815</b>	<b>1,331</b>	<b>962</b>	<b>1,011</b>	<b>1,011</b>	<b>0</b>	<b>12,130</b>

**CAPITAL PLAN 2018-22**  
**Facility Services**

Category	Head of Service	Project	Previous	2018-19	2019-20	2020-21	2021-22	Future	Total
			Years £000's	£000's	£000's	£000's	£000's	Years £000s	£000s
<b>Asset Sustainability</b>	Facility Services	Argyll House, Dunoon	77	470	6	0	0	0	553
		Asbestos Capital Property Works	72	42	0	0	0	0	114
		Block Allocation	0	168	525	561	561	0	1,815
		Burnett Building	74	20	0	0	0	0	94
		Capital Property Works	70	10	0	0	0	0	80
		Castle House, Dunoon	46	10	0	0	0	0	56
		Dunoon Office Rationalisation	3	7	220	0	0	0	230
		Fire Risk Assessment Works 16/17	0	75	0	0	0	0	75
		Hill Street Dunoon Rewire	2	0	32	1	0	0	35
		Joint Valuation Board	0	39	0	0	0	0	39
		Kilmory Castle	280	111	5	0	0	0	396
		Legionella Capital Works 16/17	8	0	0	0	0	0	8
		Legionella Control Works	0	390	500	0	0	0	890
		Lorn House, Oban	96	25	0	0	0	0	121
		Manse Brae District Office	32	91	2	0	0	0	125
		Manse Brae Roads Office	35	2	0	0	0	0	37
		Mill Park Depot	84	-11	0	0	0	0	73
		Oban Municipal Buildings	250	20	0	0	0	0	270
		Old Quay Offices, Campbeltown	32	15	0	0	0	0	47
		Tobermory Area Office	96	73	0	0	0	0	169
Whitegates Office, Lochgilphead	30	25	0	0	0	0	55		
	Facility Services Total		1,287	1,582	1,290	562	561	0	5,282
<b>Asset Sustainability Total</b>			<b>1,287</b>	<b>1,582</b>	<b>1,290</b>	<b>562</b>	<b>561</b>	<b>0</b>	<b>5,282</b>
<b>Strategic Change</b>	Facility Services	Asset Management Fund	0	2,000	0	0	0	0	2,000
		Campbeltown Office Rationalisation	595	1	0	0	0	0	596
		Carbon Management - Group Heating Conversion Project	1,891	125	0	0	0	0	2,016
		Carbon Management Business Cases (FPB)	201	60	0	0	0	0	261
		Carbon Management Capital Property Works 16/17	19	20	0	0	0	0	39
		Carbon Management Fuel Conversions (FPB)	107	38	0	0	0	0	145
		Helensburgh Office Rationalisation (FPB,REC)	11,438	400	0	0	0	0	11,838
		Kilmory Biomass Project OBC (FPB,REV)	956	43	0	0	0	0	999
		Non-NPDO Schools PV Panel Installations	400	88	0	0	0	0	488
		NPDO Schools Solar PV Panel Installations	761	183	0	0	0	0	944
		Oil to Gas Heating Conversions (FPB)	182	27	0	0	0	0	209
		Rothesay Office Rationalisation	0	10	0	0	0	0	10
		Tiree Shared Offices	0	0	0	0	0	0	0
			Facility Services Total		16,550	2,995	0	0	0
<b>Strategic Change Total</b>			<b>16,550</b>	<b>2,995</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,545</b>
<b>Area Committee</b>	Facility Services	Area Committee	25	44	0	0	0	0	69
		Facility Services Total	25	44	0	0	0	0	69
<b>Area Committee Total</b>			<b>25</b>	<b>44</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>69</b>
<b>Overall Total</b>			<b>17,862</b>	<b>4,621</b>	<b>1,290</b>	<b>562</b>	<b>561</b>	<b>0</b>	<b>24,896</b>

**CAPITAL PLAN 2018-22**  
**Economic Development**

Category	Head of Service	Project	Previous	2018-19	2019-20	2020-21	2021-22	Future Years	Total
			Years						
			£000's	£000's	£000's	£000's	£000's	£000s	£000s
<b>Service Development</b>	Economic Development	Cycleways - H&L (FSPT)	2,293	329	100	0	0	0	2,722
		Kilmartin House	0	0	200	200	0	0	400
		NVA	0	0	0	0	0	0	0
		Safe Streets, Walking and Cycling (CWSS)	571	298	260	0	0	0	1,129
		SPT - bus infrastructure	1,378	34	0	0	0	0	1,412
		Economic Development Total	4,242	661	560	200	0	0	5,663
<b>Service Development Total</b>			<b>4,242</b>	<b>661</b>	<b>560</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>5,663</b>
<b>Strategic Change</b>	Economic Development	01 TIF - Lorn/Kirk Road	736	1,439	0	0	0	0	2,175
		05 TIF - North Pier Extension	214	346	0	0	0	0	560
		09 TIF - Oban Airport Business Park	445	50	95	0	0	0	590
		CHORD - Campbeltown	4,786	0	0	0	0	0	4,786
		CHORD - Dunoon	9,504	2,772	246	0	0	0	12,522
		CHORD - Helensburgh -Public Realm Imprv	6,466	764	0	0	0	0	7,230
		CHORD - Oban	6,982	975	0	0	0	0	7,957
		CHORD - Rothesay	3,017	5,341	4,973	514	0	0	13,845
		Dunoon CARS	0	0	166	167	167	0	500
		Glengorm Wind Turbine	408	29	0	0	0	0	437
		Helensburgh Waterfront Development	738	676	2,560	15,537	0	0	19,511
		OBC for Dunoon Pier	2,844	-14	0	0	0	0	2,830
		Rothesay THI	0	0	66	67	67	0	200
Economic Development Total	36,140	12,378	8,106	16,285	234	0	73,143		
<b>Strategic Change Total</b>			<b>36,140</b>	<b>12,378</b>	<b>8,106</b>	<b>16,285</b>	<b>234</b>	<b>0</b>	<b>73,143</b>
<b>Overall Total</b>			<b>40,382</b>	<b>13,039</b>	<b>8,666</b>	<b>16,485</b>	<b>234</b>	<b>0</b>	<b>78,806</b>

CAPITAL PLAN 2018-22  
Roads and Amenity Services

Category	Head of Service	Project	Previous	2018-19	2019-20	2020-21	2021-22	Future Years	Total
			Years	£000's	£000's	£000's	£000's	£000's	£000's
Asset Sustainability	Roads and Amenity Services	Astro Pitch Repairs	316	30	0	0	0	0	346
		Block Allocation	0	0	0	5,615	5,615	0	11,230
		Bridge Strengthening	2,284	150	388	270	0	0	3,092
		Castle Lodge, Dunoon - Building Works	157	3	0	0	0	0	160
		Cemetery Houses	36	14	0	0	0	0	50
		Environmental Projects	405	100	414	0	0	0	919
		EV Quick Chargers	440	0	0	0	0	0	440
		Fleet Management	0	908	2,310	1,600	0	0	4,818
		Flood Prevention	324	171	193	0	0	0	688
		Footway Improvements	181	569	250	0	0	0	1,000
		Furnace Coastal Protection	125	19	0	0	0	0	144
		Glengorm - Capping	94	106	0	0	0	0	200
		Horizontal Balers	0	8	0	0	0	0	8
		Lighting	1,396	100	207	0	0	0	1,703
		Public Convenience Upgrades	0	66	0	0	0	0	66
		Roads Reconstruction	27,995	9,780	6,636	0	0	0	44,411
		Tarbert All Weather Sports Pitch	105	10	0	0	0	0	115
Traffic Management	366	0	0	0	0	0	366		
	Roads and Amenity Services Total		34,224	12,034	10,398	7,485	5,615	0	69,756
<b>Asset Sustainability Total</b>			<b>34,224</b>	<b>12,034</b>	<b>10,398</b>	<b>7,485</b>	<b>5,615</b>	<b>0</b>	<b>69,756</b>
Service Development	Roads and Amenity Services	A849 Pennyghael Bridge Mull	127	0	0	0	0	0	127
		Campbeltown Old Quay	1,376	48	0	0	0	0	1,424
		Preliminary design for Regional Transport projects (tif)	203	18	0	0	0	0	221
	Roads and Amenity Services Total		1,706	66	0	0	0	0	1,772
<b>Service Development Total</b>			<b>1,706</b>	<b>66</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,772</b>
Strategic Change	Roads and Amenity Services	Campbeltown Flood Scheme	84	150	400	0	0	0	634
		Harbour Investment Programme	319	2,336	4,800	7,314	11,950	51,445	78,164
		Kintyre Renewables Hub (FGPB)	11,383	309	0	0	0	0	11,692
		Street Lighting LED Replacement	2,501	650	749	0	0	0	3,900
	Roads and Amenity Services Total		14,287	3,445	5,949	7,314	11,950	51,445	94,390
<b>Strategic Change Total</b>			<b>14,287</b>	<b>3,445</b>	<b>5,949</b>	<b>7,314</b>	<b>11,950</b>	<b>51,445</b>	<b>94,390</b>
<b>Overall Total</b>			<b>50,217</b>	<b>15,545</b>	<b>16,347</b>	<b>14,799</b>	<b>17,565</b>	<b>51,445</b>	<b>165,918</b>

CAPITAL PLAN 2018-22

Live Argyll

Category	Head of Service	Project	Previous	2018-19	2019-20	2020-21	2021-22	Future	Total
			Years £000's	£000's	£000's	£000's	£000's	Years £000s	£000s
Asset Sustainability	Live Argyll	Aqualibrium	179	180	6	0	0	0	365
		Block Allocation	0	0	0	561	561	0	1,122
		Bute Community Education Centre (Rewire)	43	0	0	0	0	0	43
		Campbeltown Community Centre - Fire Alarm and Door Upgrade	0	60	0	0	0	0	60
		Campbeltown Museum - Burnet Bldg	81	24	1	0	0	0	106
		Capital Property Works	108	2	0	0	0	0	110
		Community Centres General - Options Appraisal	16	-1	0	0	0	0	15
		Corran Halls, Oban	529	1	0	0	0	0	530
		Dunoon Community Education Centre	192	50	0	0	0	0	242
		Helensburgh Swimming Pool - Roofing	0	10	0	0	0	0	10
		Lochgilphead Community Ed Centre	33	0	0	0	0	0	33
		Moat Centre (Roofing)	13	196	14	0	0	0	223
		Mossfield Grandstand - Upgrade	0	35	0	0	0	0	35
		Oban Library (Leased Property)	6	122	2	0	0	0	130
		Riverside Leisure Centre - Cladding Upgrade	0	30	0	0	0	0	30
		Rothesay Swimming Pool	138	47	589	0	0	0	774
		Victoria Hall, Campbeltown	594	44	2	0	0	0	640
Victoria Halls, Helensburgh	231	99	2	0	0	0	332		
	Live Argyll Total		2,163	899	616	561	561	0	4,800
<b>Asset Sustainability Total</b>			<b>2,163</b>	<b>899</b>	<b>616</b>	<b>561</b>	<b>561</b>	<b>0</b>	<b>4,800</b>
Service Development	Live Argyll	Archives - Wee Manse Brae	56	0	0	0	0	0	56
		Riverside Leisure Centre Refurbishment	1,113	8	0	0	0	0	1,121
	Live Argyll Total		1,169	8	0	0	0	0	1,177
<b>Service Development Total</b>			<b>1,169</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,177</b>
Strategic Change	Live Argyll	Carbon Management	14	36	0	0	0	0	50
			14	36	0	0	0	0	50
<b>Strategic Change Total</b>			<b>14</b>	<b>36</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>
<b>Overall Total</b>			<b>3,346</b>	<b>943</b>	<b>616</b>	<b>561</b>	<b>561</b>	<b>0</b>	<b>6,027</b>